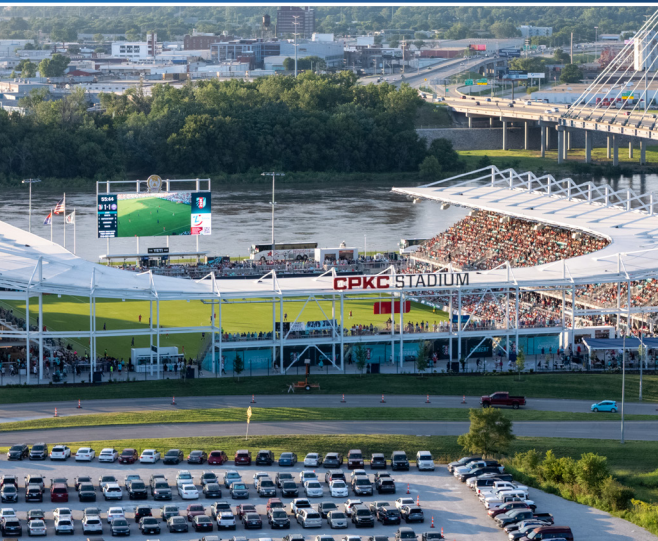


TRIP GUIDE



TULSA REGIONAL CHAMBER

INTERCITY

2026 KANSAS CITY

TULSA REGIONAL CHAMBER
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**LEARN MORE ABOUT KANSAS CITY, VIEW
THIS YEAR'S ATTENDEES, TRIP GUIDE AND
READ KEY TAKEAWAYS FROM PAST
INTERCITY VISITS**

INTERCITY VISIT KEY TAKEAWAYS

Past Intercity Visits have yielded many powerful insights into best practices and potential opportunities for the Tulsa region. Here's a quick look at some of the key takeaways from the past five trips:

2025 - SALT LAKE CITY, UT

Long-term Tourism Impact - Tourism leaders emphasized how natural assets, cultural attractions and the momentum of the 2034 Winter Olympics are fueling investment and global visibility.

Public Safety Focus - Salt Lake City leaders shared how visibility, community engagement and data-driven deployment have strengthened public confidence and supported downtown vitality.

Talent Pipelines - Utah's workforce strategy places employers at the center, aligning education and training programs with real-time industry needs to fuel competitiveness.

2024 - DETROIT, MI

City Revitalization - Attendees heard how Detroit has rebounded from bankruptcy by stabilizing finances, reducing blight and reinvigorating its downtown and riverfront.

Housing and Partnerships - Panels highlighted the city's investment in affordable housing and the role of public-private partnerships in building trust with neighborhoods.

Economic Development and Branding - Attendees learned how Detroit is leveraging major development projects, nonstop flight connections and a strong civic identity to drive growth.

2023 - AUSTIN, TX

Infrastructure Investments - From hotels to housing, cities like Austin and Tulsa must invest in infrastructure to serve residents and visitors, especially after attracting big economic development projects.

The Power of Music - Austin has built its brand as the "Live Music Capital of the World," and Tulsa can similarly lean into its musical heritage to spur future growth.

Cultivating Talent - Companies are following talent as much as they are chasing incentives, so it behooves Tulsa to grow its skilled talent pool, and collaboration with the tribal nations can help.

2022 - DENVER, CO

Community Investments - During the past several decades, Denver has invested in a wide variety of community enhancements, from public art to tourism assets to multi-modal transit plans.

Mental Health and Homelessness - Like many cities across the country, Denver is employing some innovative approaches to address a variety of challenges related to mental health and homelessness.

Shifting Downtowns - Denver's downtown has undergone changes of late, and trip attendees heard from urban experts on the shifting use of downtown spaces in the wake of the COVID-19 pandemic.

2021 - NORTHWEST ARKANSAS

Regional Collaboration - Attendees heard from leaders across a half dozen local communities about how they intentionally work together when developing new regional assets.

Creative Economy - Northwest Arkansas is home to a thriving arts scene that includes not only Crystal Bridges Museum of American Art but also fashion, music and culinary arts.

Outdoor Recreation - Attendees learned how northwest Arkansas communities use outdoor amenities like bike trails to attract and retain talent.

AGENDA

MONDAY, OCTOBER 5, 2026

- 3:00 p.m. HOTEL CHECK-IN**
Crossroads Hotel
2101 Central St, Kansas City, MO 64108
- 5:30 p.m. BOARD BUSES TO CPKC STADIUM**
SW Sideline Club
1460 E Front St, Kansas City, MO 64120
- 6:00 p.m. WELCOME RECEPTION**
Optional stadium tours available
- 8:30 p.m. BUSES DEPART FOR HOTEL**

TUESDAY, OCTOBER 6, 2026

- 7:00 a.m. BREAKFAST**
Crossroads Hotel Art Gallery
- 7:50 a.m. BOARD BUSES TO KAUFFMAN CENTER**
Town Square Room
4801 Rockhill Rd, Kansas City, MO 64110
- 8:30 a.m. BIG BETS, BOLD MOVES: PROJECTS TRANSFORMING KC**
» **Joe Reardon**
President & CEO, KC Chamber
- 9:15 a.m. BREAK**
- 9:30 a.m. BIG BETS, BOLD MOVES: MAKING CATALYTIC PROJECTS HAPPEN**
» **Josh Goldman**
Managing Director, Palmer Square Capital Management
» **Chris Harren**
Senior Vice President, Development, Gillon Property Group
» **Kelvin Simmons**
Chairman, The Vine Street Community Improvement District
» **Jon Stephens**
President & CEO, Port KC
» **Whitney Stauffer** (moderator)
Partner, Narrate Design

10:15 a.m. BREAK

10:30 a.m. THE BUSINESS OF BUILDING KC: LEADERSHIP, VISION AND KC'S FUTURE

- » **Kevin Barth**
Chairman & CEO, Commerce Bank - Kansas City
- » **Tim Cowden**
President & CEO, KC Area Development Council
- » **Paul Neidlein**
President, Advanced Facilities Group, JE Dunn
- » **Nicole Morgan** (moderator)
CEO, Resolute PR

11:30 a.m. BOARD BUSES TO THE GALLERY
61 E 14th St, Kansas City, MO 64105

NOON LUNCH

12:15 p.m. REBIRTH OF THE HEART OF THE CITY

- » **Bill Dietrich**
President & CEO, Downtown Council of KC

1:15 p.m. AT THE CENTER OF IT ALL: DOWNTOWN KC TODAY

- » **John Moncke**
President, KC Power & Light Mixed-Use Downtown Neighborhood
- » **Tom Gerend**
Executive Director, KC Streetcar Authority
- » **Ann Holliday**
Vice President of Strategic Initiatives, Downtown Council KC
- » **Blake Jackson** (moderator)
Corporate Affairs & President, Williams Foundation

2:00 p.m. BREAK

2:15 p.m. SELLING THE CITY: HOW KC BECAME A DESTINATION

- » **Derek Byrne**
Director of Content Strategy, Visit KC

2:45 p.m. BREAK

- 3:00 p.m. THE MAYORS' PERSPECTIVE: LEADING THROUGH CHANGE**
- » **Quinton Lucas**
Kansas City Mayor
 - » **Monroe Nichols**
Tulsa Mayor
- 3:30 p.m. FREE TIME**
- 5:30 p.m. RECEPTION**
Crossroads Hotel Percheron North
- 5:45 p.m. GROUP PHOTO**
- 7:00 p.m. DINNER ON YOUR OWN / CHAIR'S SPONSOR APPRECIATION DINNER**

WEDNESDAY, OCTOBER 7, 2026

- 8:15 a.m. BREAKFAST**
Crossroads Hotel Ballroom
- 8:30 a.m. BUILT FOR GROWTH: KANSAS CITY'S APPROACH TO HOUSING**
- » **Melissa Patterson Hazley**
KC City Council (3rd District)
 - » **Geoff Jolley**
Executive Director, LISC Greater KC
 - » **Todd Lieberman**
President, Brinshore Development
 - » **Jeff Hall** (moderator)
Senior Program Officer for Housing and Capital Development, The Anne & Henry Zarrow Foundation
- 9:15 a.m. BREAK**

- 9:30 a.m. VISION INTO ACTION: A CONVERSATION ON COURAGE, LEADERSHIP AND MOVING A CITY FORWARD**
- » **Sly James**
Former KC Mayor
 - » **Jonathan Long**
Senior Vice President of Community Development,
Tulsa Regional Chamber
- 10:15 a.m. BREAK**
- 10:30 a.m. FACILITATED DEBRIEF**
- » **Jeff Wilke**
HoganTaylor Talent Principal, HoganTaylor
- 11:30 a.m. CLOSING REMARKS/ANNOUNCEMENTS**
- » **Jonathan Long**
 - » **Dana Weber**
CEO, Webco
Chair-elect, Tulsa Regional Chamber
- 11:45 a.m. ADJOURN**

DAY ONE

Monday, October 5

6:00 - 8:30 p.m.

WELCOME RECEPTION

Our Intercity Visit to Kansas City kicks off at CPKC Stadium, a groundbreaking riverfront venue that reflects the city's ambition, partnership and civic momentum. Home to the Kansas City Current, it is the first stadium in the world purpose-built for a women's professional sports team.

TASTY BITES OF THE STADIUM EXPERIENCE

The evening features food, drink and time to connect while experiencing one of Kansas City's boldest new landmarks. Guests can enjoy an assortment of reception fare, explore the stadium through guided tours and capture memorable photos just off the pitch while getting an up-close look at the venue's design, setting and impact.

NOTES:

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DAY TWO

Tuesday, October 6

8:30 a.m.

BIG BETS, BOLD MOVES: PROJECTS TRANSFORMING KC

Explore the major investments reshaping Kansas City and the strategy behind using catalytic projects to strengthen districts, attract investment and create long-term momentum.

Joe Reardon leads the Greater Kansas City Chamber of Commerce, which represents more than 2,200 member businesses across the Kansas City region. He previously served two terms as mayor of Kansas City, Kansas, where he built public-private partnerships that improved quality of life and created new jobs. Reardon focuses on collaboration among business, government, and nonprofit leaders as the way to grow the region's economy and quality of life.

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DAY TWO

Tuesday, October 6

9:30 a.m.

BIG BETS, BOLD MOVES: MAKING CATALYTIC PROJECTS HAPPEN

Go behind the projects with the leaders bringing some of Kansas City's biggest bets to life. Hear how vision becomes execution through alignment, investment, difficult decisions and a clear understanding of what each project is meant to unlock around it.

JOSH GOLDMAN is the Managing Director, Palmer Square Capital Management. Palmer Square is the development arm handling Current Landing, the waterfront mixed-use district anchored by CPKC Stadium. Goldman is the point person for business development / retail-tenant partnerships.

Chris Harren oversees development at Gillon Property Group (GPG), which he joined in December 2024. He previously led direct development initiatives for McNair Interests, a Houston-based family office, and managed multifamily and office build-to-suit construction as Senior Construction Manager at Hines Interests. Harren brings a developer's view of how large-scale real estate projects move from concept to completion.

Kelvin Simmons co-founded Nexus Group in 2018 and guides clients through public contracting, legislative strategy, and complex policy initiatives. Appointed by three Missouri governors, he is the only person to have served as Commissioner of the Office of Administration, Director of the Department of Economic Development, and Chairman of the Public Service Commission. Simmons, a former two-term Kansas City, Missouri, councilmember, has deep roots in economic development and affordable housing.

Jon Stephens is an economic development professional who has spent his career focused on utilizing thoughtful development concepts to improve the community. He is passionate about his city and has built a reputation for creativity and collaboration. Previous leadership roles include serving as president of one of the largest urban redevelopment districts in America, Director of Economic Development for Kansas City, Kansas, and CEO of Visit KC. As an entrepreneur, he has guided boards and corporations to innovative success. A proud University of Missouri alum, Jon is a frequent speaker on civic issues and is an active board member for many organizations including KCPBS, KCADC, KC Streetcar, and IRPT

NOTES:

This image shows a full page of white paper with horizontal dotted lines. The lines are evenly spaced and run across the width of the page, providing a guide for handwriting or typing. There are no margins, text, or other markings on the page.

DAY TWO

Tuesday, October 6

10:30 a.m.

THE BUSINESS OF BUILDING KC: LEADERSHIP, VISION AND KC'S FUTURE

Kansas City's growth has been shaped by a business community willing to think beyond individual organizations and invest in the region's future. Hear from business leaders about civic leadership, regional collaboration and what it takes to build sustained momentum.

Kevin Barth leads Commerce Bank's Kansas City region and oversees the company's operations in Kansas, Colorado, Oklahoma and Texas. He joined Commerce in 1984 and also serves as Executive Vice President of its parent company, Commerce Bancshares, Inc. Barth serves on the boards of the Civic Council of Greater Kansas City, Children's Mercy Hospital, Kansas City Life Insurance Company and the Greater Kansas City Chamber of Commerce.

Tim Cowden leads the Kansas City Area Development Council (KCADC), a private nonprofit that represents the economic interests of the two-state, 18-county Kansas City region. Before becoming CEO, he spent more than 17 years as KCADC's Senior Vice President of Business Development and earlier recruited companies for the Economic Development Corporation of Utah. Cowden, a University of Oklahoma graduate, brings nearly 30 years of economic development experience.

Paul Neidlein oversees JE Dunn's Mission Critical, Advanced Industries, and Industrial & Manufacturing groups. He previously spent six years as Midwest Region President, leading a region with more than \$2 billion in annual revenue and offices in eight cities, including Wichita, Omaha, and Des Moines. Neidlein has nearly 30 years of construction experience and serves on the Downtown Council of Kansas City Executive Board and several University of Kansas advisory boards.

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DAY TWO

Tuesday, October 6
12:15 p.m.

REBIRTH OF THE HEART OF THE CITY

Trace the transformation of Downtown Kansas City from decades of disinvestment to a resurgent center of activity, investment and regional identity, and examine the decisions that helped accelerate its comeback.

Bill Dietrich has led the Downtown Council of Kansas City (DTC) since 2002, building it into an urban management organization whose Community Improvement Districts deliver \$5 million a year in maintenance, safety, and marketing services. The DTC helped deliver the restoration of the Central Library, the downtown streetcar, and a homeless day shelter. Dietrich also guided development of Imagine Downtown KC 2030, the 10-year strategic plan for greater downtown.

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DAY TWO

Tuesday, October 6

1:15 p.m.

AT THE CENTER OF IT ALL: DOWNTOWN KC TODAY

Downtown Kansas City continues to evolve as a place to live, work, visit and invest. This conversation explores what is driving that evolution today, where challenges remain and what leaders believe must happen next.

Tom Gerend has served as the first Executive Director of the Kansas City Streetcar Authority (KCSA) since 2014. Since opening in 2016, the KC Streetcar has carried more than 8 million passenger trips and has been credited with stimulating more than \$3 billion in downtown economic development. Gerend leads the system's expansion to the Missouri Riverfront and the University of Missouri-Kansas City, building on earlier regional transportation work at the Mid-America Regional Council.

Ann Holliday leads strategic and arts-related initiatives at the Downtown Council of Kansas City, working across economic development, the urban environment, community development, research and membership. She helped manage the Imagine Downtown KC 2030 Strategic Plan, building partnerships with neighborhood, civic, government and business leaders. As Executive Director of the Art in the Loop Foundation, Holliday works with artists, businesses and property owners to activate and improve downtown public spaces.

John Moncke leads the Kansas City Power & Light District, where he focuses on building relationships that drive business growth and improve the downtown experience. He previously spent a decade at Sporting Kansas City, where he led the stadium revenue division and was twice named Major League Soccer's Executive of the Year. Moncke specializes in strategies that improve both the customer experience and the bottom line.

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DAY TWO

Tuesday, October 6

2:15 p.m.

SELLING THE CITY: HOW KC BECAME A DESTINATION

Kansas City has elevated its profile on the national and international stage through a deliberate approach to destination development, storytelling and major events. Learn how the city built its visitor economy and positioned Kansas City as a place people increasingly want to experience.

Derek Byrne serves as Director of Content Strategy at Visit KC, the Kansas City region's tourism organization, where he helps promote the city to national and international audiences. A Kansas City native, he previously worked at Development Counsellors International, a public relations agency focused on travel and tourism, and in university marketing and communications.

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DAY TWO

Tuesday, October 6
3:00 p.m.

THE MAYORS' PERSPECTIVE: LEADING THROUGH CHANGE

What does it really take to lead a city through change? In a candid conversation, the mayors of Kansas City and Tulsa share their perspectives on setting priorities, building support for big ideas, navigating the unexpected and moving a city forward when the path is rarely simple.

Quinton Lucas serves as the 55th mayor of Kansas City, Missouri, and is the youngest person elected to the office since 1855. He created the city's first Housing Trust Fund, adopted one of the nation's first zero-fare transit programs, and helped bring the 2026 FIFA World Cup to Kansas City as one of 11 U.S. host cities. Mayor Lucas co-chairs Mayors Against Illegal Guns and leads criminal justice efforts for the U.S. Conference of Mayors.

Monroe Nichols was sworn in as the 41st mayor of Tulsa on December 2, 2024, becoming the city's first African American mayor. He previously represented House District 72 in the Oklahoma House of Representatives and chaired the Oklahoma Legislative Black Caucus. Mayor Nichols is focused on making homelessness brief, rare and nonrecurring through initiatives such as Safe Move Tulsa, developing 6,000 new housing units and making Tulsa the safest big city in America.

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DAY THREE

Wednesday, October 7

8:30 a.m.

BUILT FOR GROWTH: KANSAS CITY'S APPROACH TO HOUSING

Kansas City is confronting a challenge shared by growing communities across the country: creating enough housing, at the right price points, in the places people want to live. Hear how local leaders are approaching production, affordability, development barriers and the policies needed to support continued growth.

Dr. Melissa Patterson Hazley, a Kansas City native and Kansas City Public Schools graduate, represents the 3rd District At-Large on the Kansas City, Missouri, City Council. An educational psychologist, she leads research and evaluation projects focused on closing disparities, including work with the University of Missouri-Kansas City Institute for Human Development and Children's Mercy Hospital. She has held leadership roles on several economic development boards, with a focus on housing, vacant properties and tax incentives.

Geoff Jolley leads the Greater Kansas City office of the Local Initiatives Support Corporation (LISC), which focuses on affordable housing, financial stability and economic development in historically under-resourced neighborhoods in Missouri and Kansas. Before joining LISC in 2019, he spent more than 13 years as District Director and General Counsel for U.S. Rep. Emanuel Cleaver II. Jolley serves on the Kansas City Affordable Housing Trust Fund Advisory Board and the Health Forward Foundation board.

Todd Lieberman leads Brinshore Development's Kansas City office and oversees its work in seven markets, including Oklahoma City, Denver and Omaha. Since joining Brinshore in 2010, he has closed and developed 3,000 residential units and 130,000 square feet of commercial space across 30 developments and he oversees six multi-phase federal Choice Neighborhoods Implementation efforts. Lieberman previously managed mixed-use and transit-oriented redevelopment at CityInterests and Bank of America Community Development Banking.

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DAY THREE

Wednesday, October 7

9:30 a.m.

VISION INTO ACTION: A CONVERSATION ON COURAGE, LEADERSHIP AND MOVING A CITY FORWARD

Transformational ideas rarely move forward through vision alone. This conversation explores the leadership, political courage, coalition-building and persistence required to turn ambitious ideas into tangible change for a city.

Sly James served as mayor of Kansas City, Missouri, after a nearly three-decade career as a trial attorney and service as a military police officer in the U.S. Marine Corps. As mayor, he led voter approval of a new airport terminal, passage of an \$800 million infrastructure package, construction of the downtown streetcar and North America's first "Smart City" initiative. James is also the author of two books, including the award-winning "The Opportunity Agenda."

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DAY THREE

Wednesday, October 7

10:30 a.m.

FACILITATED DEBRIEF

Following our final session, Jeff Wilkie, HoganTaylor Talent Principal at HoganTaylor will lead a brief discussion of key takeaways from this year's trip before we officially adjourn.

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